



**LANXESS**  
Energizing Chemistry

# A year of growth - despite a difficult environment

Annual press conference on fiscal year 2021

CEO Matthias Zachert, CFO Michael Pontzen

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# LANXESS condemns military attack on Ukraine



- Full support for international sanctions
- Investments in Russia halted
- Business activities with Russian customers suspended until further notice (as far as contracts allow)
- Direct economic impact not material:
  - Russia & Ukraine sales < 1% of Group sales
  - 45 employees in Russia, 1 formulation plant
- Donation of EUR 200,000 to German aid organization “Aktion Deutschland hilft”



## Challenges successfully mastered

**Earnings significantly above previous year**

**Extreme cost inflation largely passed on**

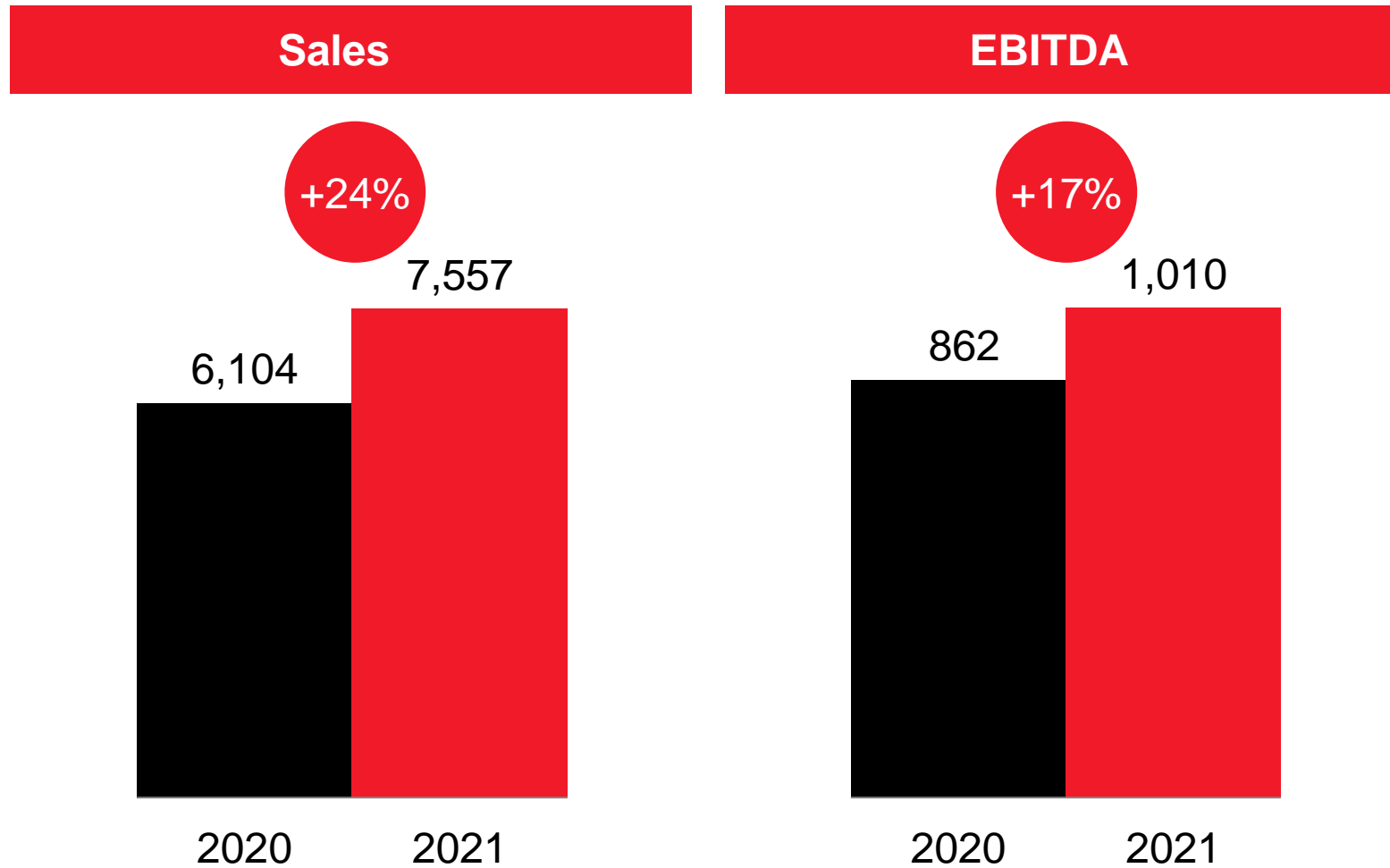
**Four acquisitions in the midst of the pandemic**

**On course for climate neutrality in 2040**

# Business development 2021



# Growth in sales and earnings



# All segments grow

## Advanced Intermediates

Rising costs largely passed on



Sales: EUR 1.95 bn (+20%)  
EBITDA: EUR 333 m (+8%)

## Specialty Additives

Good demand, strained supply chains



Sales: EUR 2.30 bn (+17%)  
EBITDA: EUR 323 m (+16%)

## Consumer Protection

New F&F businesses successfully integrated



Sales: EUR 1.52 bn (+22%)  
EBITDA: EUR 275 m (+3%)

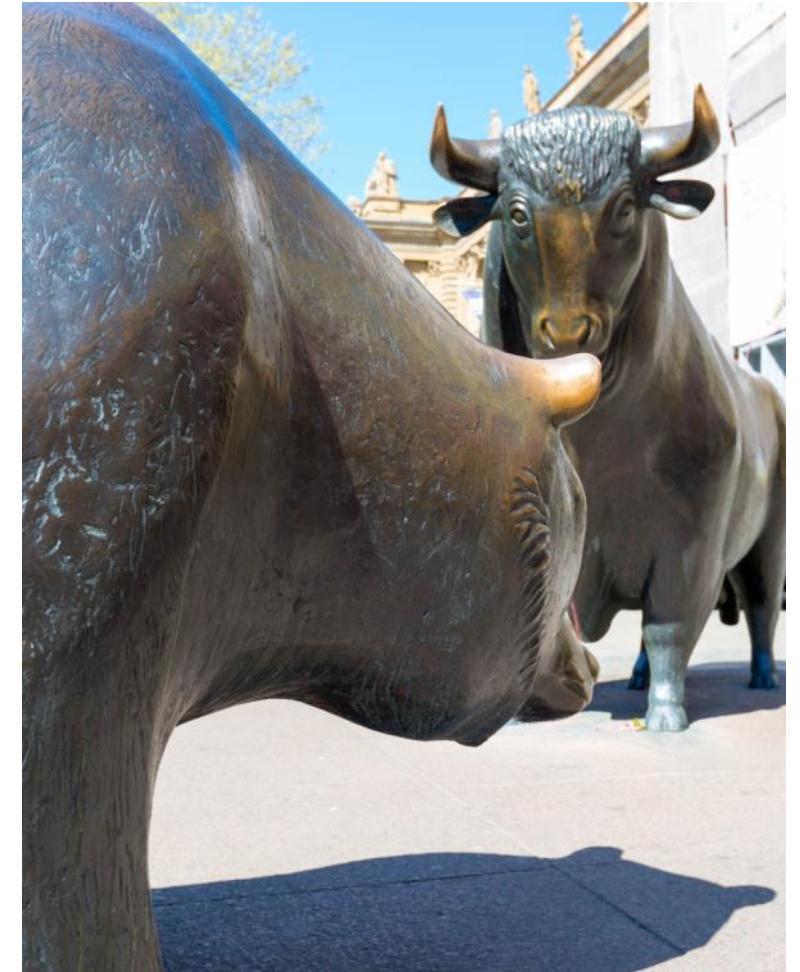
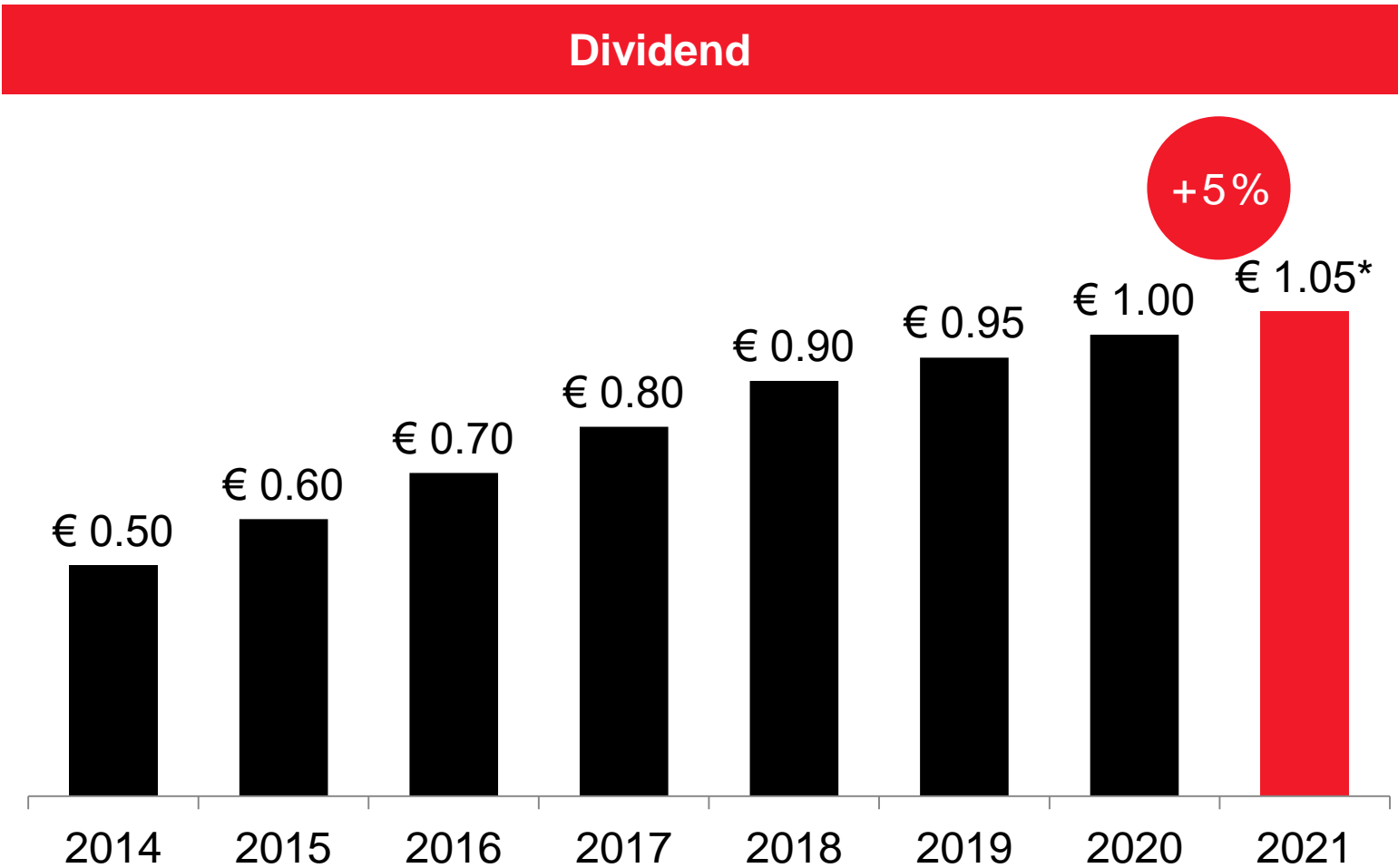
## Engineering Materials

Back from the Corona dip



Sales: EUR 1.71 bn (+44%)  
EBITDA: EUR 241 m (+60%)

# Dividend: Continuous growth





# Four acquisitions – in the midst of the pandemic

## Growth through acquisitions

## EBITDA Consumer Protection

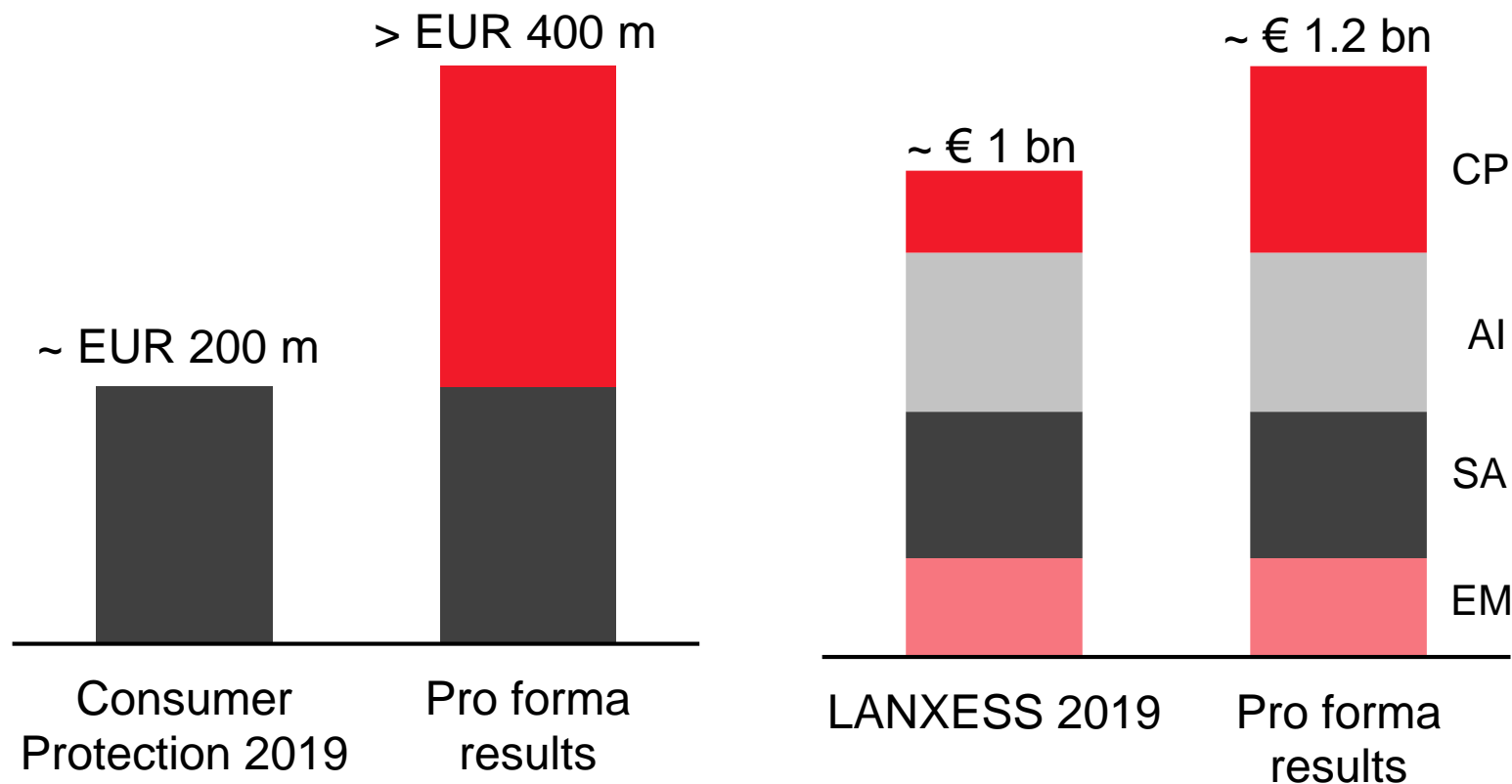
## EBITDA Group

**IFFMC\***

**INTACE**

**THESEO**

**Emerald Kalama<sup>®</sup>  
Chemical**



# Organic growth in future fields

## Disinfection

- Capacity expansion for microbial active ingredient Preventol CMK in Krefeld (Germany)
- Capacity expansion for disinfectant active ingredient Oxone in Memphis (USA)



## E-mobility

- Capacity expansion for high-tech plastics in Changzhou (China)
- Modern plant for sustainable „Scopeblue“ plastics in Krefeld (Germany)



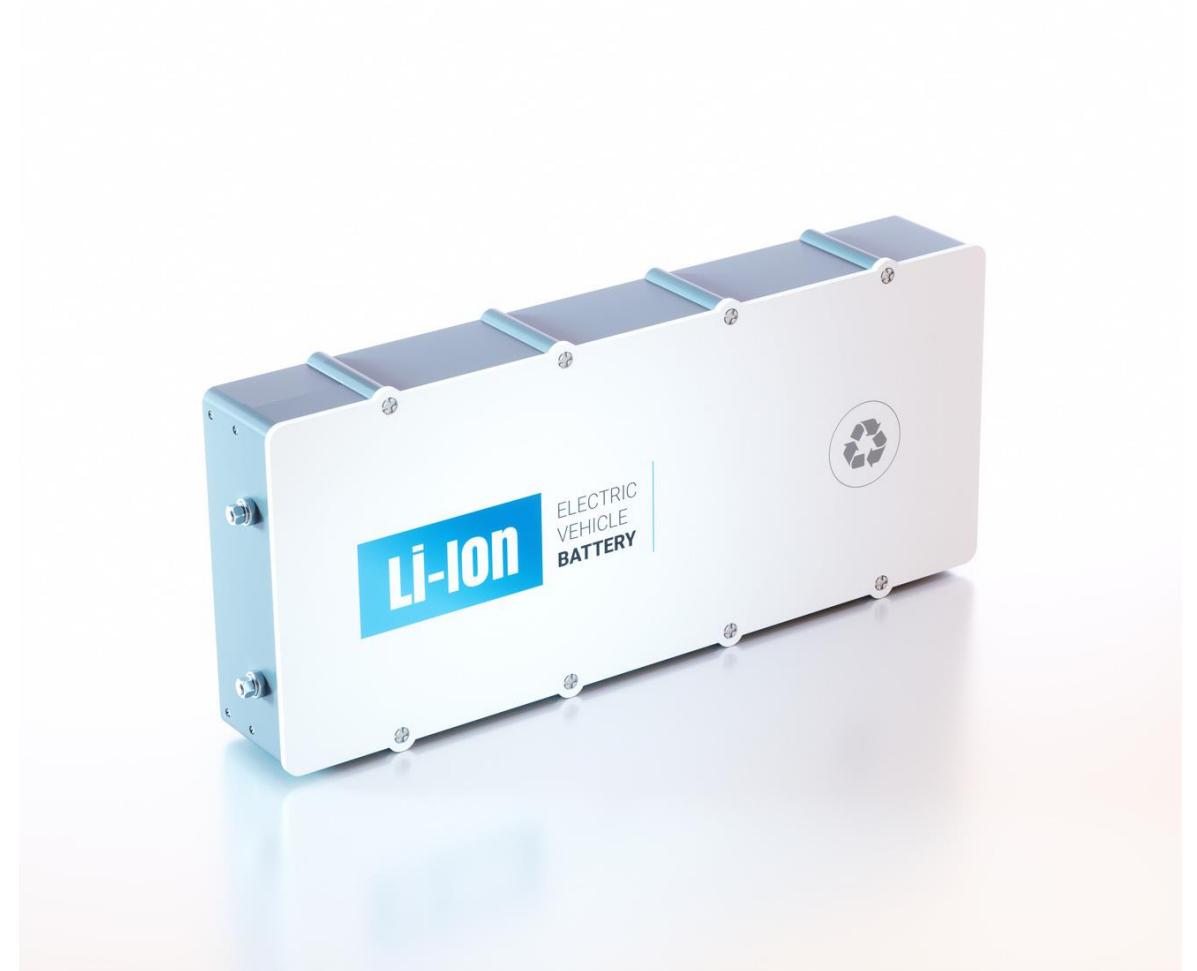
# Lithium project: next steps agreed upon

## Project progress

- After 20 month operation of a pilot plant in El Dorado/USA next steps agreed upon
- Economic feasibility study for the construction of a commercial plant (to be completed by the end of 2022)

## Cooperation with Standard Lithium

- Standard Lithium could build first lithium carbonate plant at their own expense, if study shows positive results
- LANXESS can then purchase lithium carbonate at a discount of up to 20% on the market price



# Sustainability



# Progress in major climate protection projects

## Antwerp: 450 kt CO<sub>2</sub>e / year less as of 2024

- First nitrous oxide reduction plant successfully in operation since 2021 (150 kt CO<sub>2</sub>e / year)
- Construction of second nitrous oxide reduction plant to start mid-2022 (300 kt CO<sub>2</sub>e / year)

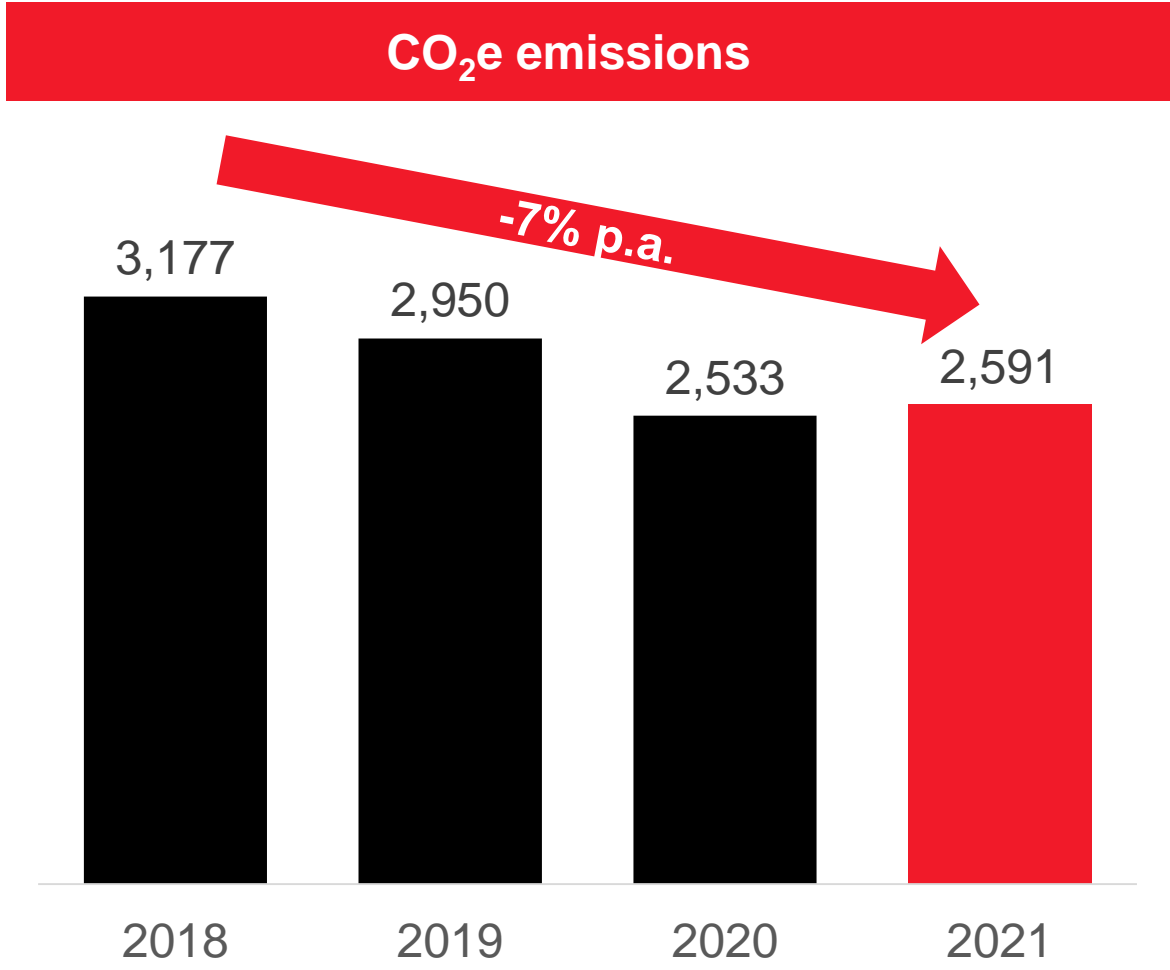


## India: 150 kt CO<sub>2</sub>e / year less as of 2024

- Switch of energy supply in production to photovoltaics, wind energy and biomass
- Projects on track



# Hardly any additional emissions despite increased production volumes and acquisitions



# Raw material supply is becoming increasingly sustainable

Brand	Product	Sustainable raw materials
Durethan	High-tech plastic	„Green“ cyclohexane Waste glass
Tepex	Composite material	Flax / Lactic acid
Preventol	Disinfectant	Vegetable oils
Lewatit	Ion exchange resin	Sustainable acrylonitrile



# Awarded for sustainability commitment

Top in the Dow Jones Sustainability Index



Top score for climate protection at CDP



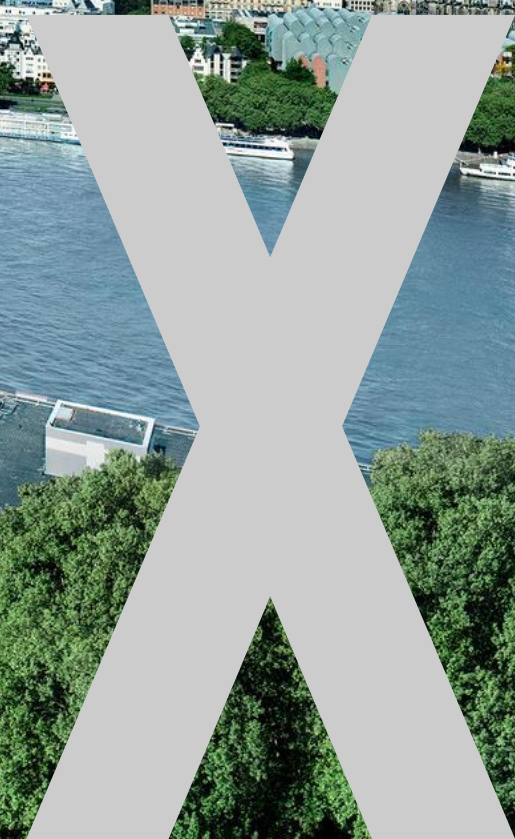
ecoVadis rating further improved



MSCI ESG rating further improved



# Outlook



# Guidance 2022: Strong start to the fiscal year – but effects of war in Ukraine unforeseeable

## Macro environment

- Further recovery of the global economy as the pandemic weakens
- Supply chains strained well into 2nd half of the year
- Further increases in energy and raw material costs

## LANXESS

- EBITDA for Q1 2022: EUR 280-320 million
- EBITDA for full year 2022: Significantly above prior year

Effects of war in Ukraine unpredictable at this point



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